

Director
Intelligence Community Staff

18 August 1982

MEMORANDUM FOR: Director of Central Intelligence

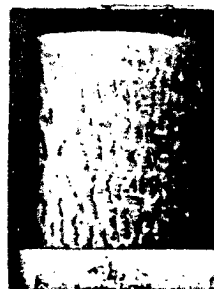
VIA: Deputy Director of Central
Intelligence

SUBJECT: PFIAB Recommendations (U)

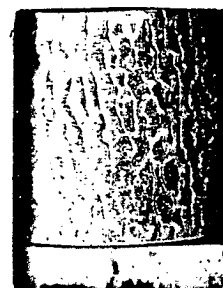
We have reviewed PFIAB's first semi-annual report and prepared for your signature a letter to Anne Armstrong outlining your actions in response to the Board's recommendations. We have also prepared a memo forwarding the PFIAB report and your letter to the NFIC Principals so that each can take appropriate action to respond to the recommendations. Our philosophy in developing these responses was to be as forthcoming as possible without perturbing existing operations any more than necessary. (U)



Attachments



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The Director of Central Intelligence

Washington, D. C. 20505

Ambassador Anne L. Armstrong
Chairman
President's Foreign Intelligence
Advisory Board
Washington, D. C. 20505

*Dear Anne:

I read with interest the first Semi-Annual Report of the President's Foreign Intelligence Advisory Board and find that several of your suggestions reinforce my own ideas. In order to ensure that we in the Community get started right away to address your recommendations, I have circulated this letter and a copy of your report to the heads of each of the Community entities.

Your recommendations regarding policymakers' responsibilities toward the Community are particularly useful. I trust that by directing this report to the President you have ensured that it will be distributed to others in the Administration who are responsible for implementing the recommendations that require initiatives from outside the Community. We in the Community stand ready to assist such initiatives.

In this section, I go through the 18 recommendations on pages 6 and 7 of your report to let you know to whom in the Community I have assigned action and to identify for you and the rest of the Community those recommendations that we stand ready to support but cannot initiate.

1. We are not in a position to reestablish the National Security Council (NSC) Committee of Users. But, should the NSC decide that reestablishment of this Committee will improve the policymaking community's satisfaction with intelligence, we are ready to participate actively and will provide whatever support is required.

2. There is already an interagency forum that provides periodic policy level and intelligence level interchange on key intelligence questions. The Senior Interagency Group (Intelligence), which I chair, meets periodically to discuss both the National Intelligence Topics (NITs) of Current Interest and those of Continuing Interest. These NITs are the key intelligence questions that the Community uses to guide collection and production of intelligence. Policymaking consumers are well represented

All portions of this
letter are Unclassified.

on the SIG(I); in fact, the Assistant to the President for National Security Affairs and the Deputy Secretary of State are among those who will sit with me on the SIG(I) when it meets on 31 August to review the NITs,

3. I am asking the Deputy Director for Operations of the Central Intelligence Agency to provide whatever assistance you require over the next six months for your review of long-range planning for clandestine collection. I think it would be easiest for you to deal directly with John Stein.

4. The Intelligence Producers Council (IPC), which is made up of representatives from all of the major Community producers, is responsible for coordinating efforts to understand foreign motivations and purposes. The IPC will look into improvements in this area.

5. I applaud this recommendation. We would find it very helpful for each of the key policymakers to make a senior staff member responsible for ensuring policy-level attention to our efforts and providing feedback to our analysts. We will do whatever is necessary to support such an effort.

6. You cite here two goals that I share and have encouraged senior Community leaders to support. All agencies should increase career opportunities for intelligence specialists who devote their careers to one geographic or functional area and provide a means to bring experts currently outside the Community to responsible positions within it. I am asking the head of each Agency to review the existing promotion, recruiting and training policies, regulations and procedures in light of this recommendation and report to me accordingly. Furthermore, I welcome your assistance in overcoming impediments to bringing these experts into the Community.

7. It is obviously in our interest to see that policymakers understand better how the Community functions. I have asked the Intelligence Community Staff to look into how we can improve this understanding.

8. The first action that we undertook in response to your study was to look into how to conduct an independent analysis on the Soviet economy. Proposals are being developed for my consideration, which I will review shortly.

9. We would welcome timely guidance and feedback on economic intelligence from either the Cabinet Council on Commerce and Trade or the Cabinet Council on Economic Affairs. Members of the Community are ready to work with either group toward this end.

10. Communications is one of the subjects that is receiving priority attention in the Intelligence Community Staff's planning process. I will ensure that the planners work with the NSC/Situation Room staff in its efforts to be fully responsive to the current scenarios of Presidential national security action.

11. As you are no doubt aware, the SAFE program is being reviewed currently. We will certainly consider, among other suggestions, what should be incorporated in any new efforts regarding SAFE.

12. I regard the security of our sophisticated collection systems among my highest priorities. We are always investigating ways to protect the dissemination and distribution of material regarding advanced technologies and will continue to safeguard these projects. I have asked the Director, Special Air Force Space System (SAFSS), to look into the matter raised in this recommendation and to report to me.

13. The Technology Transfer Intelligence Committee (TTIC) is the appropriate group to clarify for the Intelligence Community policy, program integration, and oversight of efforts to control technology transfer to Communist countries. The TTIC works with other government organizations whose responsibility it is to address these subjects for non-intelligence agencies. If it is decided to establish a single government-wide group to deal with all aspects of this problem, the TTIC already has the mechanisms for providing the intelligence support.

14. I agree it is necessary to review the two propositions identified here. Among other things, we need to assess the effect on U. S. intelligence sources, methods and activities should Soviet and Warsaw Pact agents and facilities be exposed and rendered ineffective. Two new groups dealing with counterintelligence and countermeasures will work with the TTIC to address these propositions.

15. This is a policy issue that the Intelligence Community can support but not initiate. As in other cases, we are ready to assist the policy efforts.

16. This appears to me to be a responsibility of the State Department. Again, we are ready to provide whatever assistance is required.

17. This is a tricky proposition. We need to ensure the protection of our sources and methods; if this can be done we will support it.

18. You raise here a problem that concerns us. Unfortunately, it is not one that the Intelligence Community can address. Again, we are ready to help the Departments of State, Defense, Commerce and other organizations as appropriate.

I am pleased that you give us so much credit for responding to PFIAB recommendations in the past. We share the same goal: improving the quality of intelligence and its pertinence to national security issues. I expect to continue working with you toward achieving it.

Sincerely,

William J. Casey